



# ONTARIO ENERGY BOARD

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BEFORE: Pamela Nowina Presiding Member  
Paul Sommerville Member  
Cynthia Chaplin Member

EXHIBIT No. .... 1 .....
ON THE EXAMINATION OF MICHAEL BROPHY IN
..... V .....
HELD ON ..... DEC 9/05 .....
ATCHISON & BENMAN COURT REPORTING SERVICES LTD. TORONTO, ONT.

1 Madam Chair.

2 **ENBRIDGE GAS DISTRIBUTION INC. PANEL 21; RESUMED:**

3 **MICHAEL BROPHY; Previously Sworn**

4 **STEVEN POFF; Previously Sworn**

5 **TOM JEDEMANN; Previously Sworn**

6 **NORMAN RYCKMAN; Previously Sworn**

7 **SUSAN CLINESMITH; Previously Sworn**

8 **CONTINUED CROSS-EXAMINATION BY MR. SHEPHERD:**

9 MR. SHEPHERD: Mr. Brophy, we were talking yesterday  
10 about the 2003 rules and got into a muddle, which was my  
11 fault, as I read the transcript and so I'm going to come  
12 back and try it a simpler way to get out how the 2003 rules  
13 work and would work in the future. To do that, I want to  
14 just take you through a simple mathematical or a simple  
15 example and see if we can figure out how the 2003 rules  
16 result in TRC calculations.

17 When you do your TRC budget, if you like, whenever you  
18 calculate it, when you do it, you have a number of  
19 variables you have to put in the mix; right? One is number  
20 of participants; right? You have a target number of  
21 participants for a particular program; right?

22 MR. BROPHY: Participants are used to assess the  
23 volume target, and I think yesterday we went through how  
24 that equates to a TRC target, but that is --

25 MR. SHEPHERD: I'm going to take you through that.

26 MR. BROPHY: A factor, yes.

27 MR. SHEPHERD: If you take the participants and you  
28 deduct the free-rider rate, you get a net participant

1 number; right? So if you have a free ridership of 10  
2 percent and you expect to have 10,000 participants, then  
3 your net participants is 9,000; right?

4 MR. BROPHY: With the free-ridership rate I guess it  
5 could either apply that to a participant or you can apply  
6 it to the volume per participant. It ends up having the  
7 same result. It means that the company gets credit only  
8 for net of free ridership either way.

9 MR. SHEPHERD: It doesn't matter because it is all  
10 multiplication, right, so it doesn't matter where you put  
11 it in the multi place, does it?

12 MR. BROPHY: That's correct.

13 MS. CLINESMITH: Excuse me.

14 [Witness panel confers]

15 MR. BROPHY: Oh, I'm sorry. Ms. Clinesmith just  
16 pointed out that because we incur some costs on a  
17 per-participant basis, things like fixed costs and other  
18 things that are per participant, that it may seem incorrect  
19 to discount the participants because then you may think, by  
20 inference, that you're discounting those costs to go out  
21 and reach those participants.

22 MR. SHEPHERD: No. I know that the dollar figures are  
23 after you get your volume target. You go to the m3 number  
24 and then you convert it into dollars and do the net  
25 dollars; right? That's how the calculation works?

26 MS. CLINESMITH: Actually, if I may and please, Mr.  
27 Brophy, correct me if I'm wrong, but in the customs  
28 projects, because they are custom and not prescriptive, the

1 volumetric assigned to any one participant has a very wide  
2 range.

3 So discounting the participants could skew it. We  
4 discount the volumes.

5 MR. SHEPHERD: Yes, I know I understand that. But  
6 what we're talking about is the 2003 rules, which is  
7 primarily to do with the prescriptive programs; right?

8 MS. CLINESMITH: Excuse me, yes.

9 MR. SHEPHERD: I'm going to get to custom in a second  
10 but let's deal with the simpler part of it first. I'm  
11 having enough trouble with this part. Let's do this part  
12 first.

13 So let's say we're going to have hypothetical widgets,  
14 which are -- widgets are a thing you put in peoples homes  
15 and they save energy, okay, they're wonderful little  
16 things.

17 And so when you do your budget, you estimate how many  
18 participants you're going to have. You have a plan for how  
19 many participants you think you can get in that particular  
20 widget program. You can then assess what your free  
21 ridership is going to be and get a net participant number.  
22 So if you say -- your widgets, you're going to have 10,000  
23 participants in 2006; right? Then you take -- if you  
24 assume you have a 10 percent free ridership then you would  
25 have 9,000 participants, right? It's not complicated.

26 MR. BROPHY: I will work through that example. I  
27 would really like to apply the free-ridership rate to the  
28 volume saving rather than the participant, but you know I

1 think you're trying to simplify something so I will go  
2 along.

3 MR. SHEPHERD: You want to apply it to the annual unit  
4 savings?

5 MR. BROPHY: Yes.

6 MR. SHEPHERD: Let's do it that way. So 10,000  
7 participants. Now, you have 100 percent attribution on  
8 most of -- one of your variables is participants; right?  
9 Then the second one is attribution and for most of your  
10 programs you have 100 percent attribution; right?

11 MR. BROPHY: If our current portfolio, yes.

12 MR. SHEPHERD: So let's assume you have 100 percent  
13 attribution, which means your total participants for that  
14 program in your budget is 10,000; that's right? That's  
15 what you're aiming for.

16 MR. BROPHY: That's correct.

17 MR. SHEPHERD: Then do you have to estimate your unit  
18 savings, how many cubic metres you're going to save for  
19 each participants in a year, right, it's an annual figure.

20 MR. BROPHY: That's estimated based on I guess the  
21 theoretical widget you're putting in.

22 MR. SHEPHERD: That's right. So you say a widget  
23 saves 200 cubic metres every time you put it in, every  
24 year, it saves 200 cubic metres; right? For example.

25 MR. BROPHY: If that's the assumption, yes.

26 MR. SHEPHERD: So then -- but you're saying that you  
27 take your free ridership and you apply it to that 200? You  
28 don't apply it to the number of participants; you apply it

1 to the savings.

2 MR. BROPHY: Yes. So if you assume that it was 200  
3 cubic metres that was saved, and you had a 10 percent free  
4 ridership then you would take 20 off of that, you'd be left  
5 with a net per participant of 180.

6 MR. SHEPHERD: But it doesn't matter whether you apply  
7 it to the participants or the unit savings, it's the same  
8 result; right?

9 MR. BROPHY: For the m3 savings, I believe  
10 mathematically it would work out to the same.

11 MR. SHEPHERD: Exactly. So whatever way you do it, at  
12 the end of the day you have a volume number for those  
13 10,000 participants, 180 net savings each of 1.8 million  
14 M-cubed per year; right?

15 MR. BROPHY: Subject to check. I don't think I  
16 brought my calculator. But I believe so.

17 MR. SHEPHERD: 180 times 10,000. 1.8 million. Will  
18 you accept that subject to check?

19 MR. BROPHY: Yes, I will.

20 MR. SHEPHERD: Okay. So we were talking about the  
21 difference between volume target and TRC. That number is  
22 the volume target for that program; right?

23 MR. BROPHY: That would be the volume target for that  
24 program, yes.

25 MR. SHEPHERD: All right. So then once you've got the  
26 volume target, you have to do two things. First of all,  
27 you have to extend it over the measure life; right?  
28 Because it doesn't just save energy for one year, it saves

1 energy for a number of years; right?

2 MR. BROPHY: You'd have a measure life for that  
3 widget, yes.

4 MR. SHEPHERD: Let's say the widget is 10 years, so  
5 then you take your 1.8 million and you multiply it by 10 to  
6 get 18 million cubic metres; right?

7 MR. BROPHY: That's simple math but you discount it.

8 MR. SHEPHERD: Okay. You discount it because savings  
9 ten years from now aren't as valuable as today; right?

10 MR. BROPHY: They're worthless, they're just as  
11 valuable, but they're worthless in today's dollars.

12 MR. SHEPHERD: That's right. Exactly. Time value of  
13 money. Then you take that total, whatever it is, and you  
14 multiply it by your avoided gas cost to get your gross TRC  
15 benefit; right?

16 MR. BROPHY: Yes. We would take the avoided gas costs  
17 over that time horizon and we would apply it to those  
18 volumes saved and we would discount it over the measured  
19 life to bring you to what the value would be today.

20 MR. SHEPHERD: Okay. So then you have a dollar figure  
21 that's your gross TRC benefit but you have to deduct two  
22 things from that. You have to deduct how much does the  
23 customer spend, right, to put this widget in.

24 MR. BROPHY: That would be the -- you would take the  
25 incremental costs that the customer spends. So the  
26 customer may be -- it's hard to say in the widget realm,  
27 but if they were needed to buy a widget anyways but just  
28 not one that was --

1 MR. SHEPHERD: High-efficiency widget.

2 MR. BROPHY: Oh, a high-efficiency widget. Then you  
3 would take the incremental costs that they would have been  
4 spent versus the cost to go to the high efficiency widget  
5 and that's the cost you subtract.

6 MR. SHEPHERD: So you take that times your number of  
7 participants; right?

8 MR. BROPHY: That's correct.

9 MR. SHEPHERD: Now, do you reduce your number of  
10 participants for your free riders? Your customer costs  
11 can't include the customer costs for the free riders;  
12 right?

13 MR. BROPHY: Again, I don't think we applied the free  
14 ridership to the participants, but I believe it is done on  
15 an apples-to-apples basis.

16 [Witness panel confers]

17 MR. RYCKMAN: To the best of my knowledge, it picks up  
18 to full costs. So if you've got ten customers out there at  
19 a 10 percent free-ridership rate, you have a cost  
20 associated with those 10 customers of which you're claiming  
21 the benefits for 90 percent of those.

22 MR. SHEPHERD: That's not fair, is it? Why would you  
23 deduct the costs for the free riders?

24 MR. BROPHY: I would need to go back into the actual  
25 model. I didn't realize we were going to get into kind of  
26 cell-by-cell calculation of the program, but I can check  
27 that if you would like.

28 MR. SHEPHERD: Okay, thanks. Anyway you deduct that.



1 Then you get a total and you have to deduct from that your  
2 program costs; right?

3 MR. BROPHY: We would subtract program costs at the  
4 end as well, yes.

5 MR. SHEPHERD: So you would get a net TRC benefits for  
6 the program, right, for that, the widget program you get a  
7 net. That's your budget; right?

8 MR. BROPHY: Roughly.

9 MR. SHEPHERD: That's your -- that would be if you add  
10 them all up for all of your programs, that's your pivot  
11 point; right?

12 MR. BROPHY: Roughly speaking on a -- if you were to  
13 do it on an individual program basis, that would be  
14 correct.

15 MR. SHEPHERD: And then the last part of the  
16 calculation is you take all of those totals, all those net  
17 TRCs, and you deduct your overheads for all of your  
18 programs; right?

19 MR. BROPHY: Any of the costs related to those that  
20 weren't included in the program costs you've already  
21 subtracted, then you would subtract those at that time.

22 MR. SHEPHERD: And that net number, that is your  
23 budget pivot point; right? That's your target pivot point,  
24 if you like? That's where you're going.

25 MR. BROPHY: That's mathematically how you would  
26 calculate that.

27 MR. SHEPHERD: Okay. Now, we heard yesterday that you  
28 don't actually calculate that before the year; right? For

1 2006, you haven't calculated it yet. You don't know what  
2 you're going for, really.

3 MR. BROPHY: We don't have a pivot point for 2006.

4 MR. SHEPHERD: No, but if you had the same rules, and  
5 in the normal case -- okay. For 2003, you didn't have a  
6 number before 2003 was over that you were managing to;  
7 right? You managed to the volume number, which is way up  
8 the calculation; right?

9 MR. BROPHY: We had an agreement, as outlined in the  
10 settlement agreement, that gave a volumetric target of 72.5  
11 million. That was the target.

12 Then I think I explained this, as well, but that was  
13 roughly estimated at the time of about \$130 million in TRC  
14 -- net TRC benefits, but it was recognized by, I believe,  
15 almost all parties that there were other assumptions agreed  
16 to and the company would go back and recalculate that.

17 So that recalculation was done at the end of the year.

18 MR. SHEPHERD: I understand. My question is a simpler  
19 one. During the year, during 2003, for example, when  
20 you're managing your DSM program, you didn't have a target  
21 of 130 million. You had a target of 72.5 million m<sup>3</sup>; right?

22 MR. BROPHY: Our target was 72.5 million.

23 MR. SHEPHERD: And that doesn't directly translate  
24 into dollars, because, as we've seen, there is a whole  
25 bunch of other assumptions to get to dollars; right?

26 MR. BROPHY: That's correct.

27 MR. SHEPHERD: So when you manage -- I guess I don't  
28 understand why you would manage to a volume figure that

1 doesn't drive your profits. Your profits are driven by  
2 your TRC figure. Why didn't you manage to that?

3 MR. BROPHY: Historically, we've been dealing with the  
4 pivot-point mechanism, and I think I've indicated that one  
5 of the major problems with a pivot-point mechanism is that  
6 it drives short-term results, and it had so much  
7 controversy and time spent not just in, say, settlement  
8 conferences or consultatives, but, you know, on a regular  
9 basis, in discussions, that it really caused a lot of time  
10 to be spent around a volume target.

11 And I agree it probably makes more sense to have a  
12 percent of net TRC for an incentive, where, you know, we  
13 acknowledge that it's TRC benefits that are the benefits  
14 coming to society. We used a cubic metre target as a  
15 surrogate for that in the past and equated it, because it  
16 was -- with all of the complexity of the pivot point, it  
17 helped to at least partially simplify some of that debate  
18 that went on every single year.

19 MR. SHEPHERD: But the problem you're talking about is  
20 a problem with having a target; right? It's not a problem  
21 with having a dollar target. It's a problem with having  
22 any target; right?

23 MR. BROPHY: It would be a problem with any target,  
24 but it was particularly complex when you had to go and take  
25 assumptions and equate that into TRC dollars, and there was  
26 a possibility that those assumptions, somebody could come  
27 later and suggest that they should change after the fact.

28 So that went away with the 2003 rules, but I think, as

1 you're aware, we've had problems before those rules were in  
2 place with what was intended to be done up front.

3 MR. SHEPHERD: Well, because there's a whole lot of  
4 different factors in this calculation, right, and each one  
5 of these components of the calculation, if it changes,  
6 could affect your dollar figure at the end; right?

7 MR. BROPHY: That's correct.

8 MR. SHEPHERD: But then you're still proposing to this  
9 Board that TRC, with all of those components, be used for  
10 your SSM; right?

11 MR. BROPHY: We're proposing net TRC as the basis for  
12 our incentive mechanism, yes.

13 MR. SHEPHERD: So if that's the case, then don't you  
14 still have the same problem? All of those assumptions are  
15 still in play each time?

16 MR. BROPHY: I believe that those assumptions, given  
17 the prospective rules that have been in place now since  
18 2003 - and I believe the same set of rules were used for  
19 electric LDCs - that a lot of those problems do go away,  
20 because you're setting those rules up front.

21 And I take comfort, actually, in -- when I reviewed  
22 the Board's TRC manual, that many of those assumptions that  
23 we've been working on and haven't changed year on year  
24 since 2003, were taken into account recently when that  
25 Board document was released.

26 So I believe it shows that some of those are still  
27 current and wouldn't change over short periods of time.

28 MR. SHEPHERD: So your new proposal doesn't get rid of

1 the complexity of the TRC calculation, does it? That's  
2 still there?

3 MR. BROPHY: There's still math behind the TRC  
4 calculation that does take time to calculate, yes.

5 MR. SHEPHERD: So the only difference is, under your  
6 new proposal, you have only an actual figure. You don't  
7 have a target figure; right?

8 MR. BROPHY: The incentive proposal from the company  
9 does not have a target figure, that's correct.

10 MR. SHEPHERD: Well, and you don't need a target  
11 figure anymore, right, because the only reason you used the  
12 target was to calculate the incentive; right?

13 MR. BROPHY: There were two areas where having a  
14 volumetric savings estimate was still relevant.

15 MR. SHEPHERD: Sorry, let me just stop you. We're  
16 talking about the TRC target now. Forget the volume.  
17 We're just talking about the dollar figure. The only  
18 reason you needed the dollar figure was for SSM, right, the  
19 budget?

20 MR. BROPHY: The company never had a TRC -- never used  
21 the TRC figure as its target, so -- but I would agree with  
22 you that we wouldn't be using that as a target figure going  
23 forward, as well.

24 MR. SHEPHERD: All right. The reason is because your  
25 new SSM isn't an increment over a goal or over a pivot  
26 point. It's simply a straight percentage of all the TRC;  
27 right?

28 MR. BROPHY: I believe that's correct.

1           MR. SHEPHERD: So you still have to calculate the TRC,  
2 so you still have all of those complexities, but it's the  
3 2003 rules that make that calculation simpler, right,  
4 because they fix a whole lot of the assumptions; true?

5           MR. BROPHY: 2003 rules don't change the complexity  
6 around doing the math to calculate a TRC number.

7           What it does is it takes away a lot of the uncertainty  
8 and complexity around things like the auditing and the  
9 whole process after the year, where parties may come  
10 forward and say, you know, you're done the year and you  
11 have your results, but we don't think you should get credit  
12 for them the way you thought when you set out to get those  
13 results to go and change those rules.

14           So it doesn't change the math that would have to be  
15 done for TRC, but it removes a lot of the uncertainties in  
16 the assumptions after the year is complete.

17           MR. SHEPHERD: And it does that by fixing many of  
18 those variances, many of those factors in the calculation.  
19 It fixes them in advance so that when you calculate your  
20 actuals, you don't actually look for what actuals you're  
21 producing. You only look for what assumed actuals you're  
22 producing; right?

23           So, for example, in free riders, the 2003 rules say  
24 that in calculating your actuals, you use your originally  
25 assumed free-rider rate regardless of whether it's true;  
26 right?

27           MR. BROPHY: That's generally the case, yes.

28           MR. SHEPHERD: So if you assumed 10 percent going in,

1 then even if subsequent evidence shows that your free  
2 ridership was 50 percent, in calculating your actuals you  
3 use 10 percent; right?

4 MR. BROPHY: I believe that those rules are in place  
5 to provide some certainty to the company.

6 MR. SHEPHERD: Okay, sorry, sorry, Mr. Brophy. First  
7 answer the question. Then go on to the explanation,  
8 please.

9 MR. BROPHY: I know of a recent example -- and I  
10 believe you were on the audit committee. I didn't sit on  
11 that audit committee, but I understand you were a member of  
12 that -- where we have the 2002 results, which the Board has  
13 now accepted and cleared the LRAM and SSM to. And heading  
14 into that year, the free-ridership rate for custom projects  
15 was 10 percent.

16 That amount was recently cleared and it was a  
17 recommendation from the audit sub-committee to the company  
18 that, because in 2003 we changed it to 30 percent instead  
19 of 10 percent, and that research was being done in 2002 but  
20 wasn't available until the 2003 rule, they made a  
21 recommendation to the company that we apply the 30 percent  
22 free-ridership rate to the company, and we subsequently  
23 accepted that.

24 So although the intention is to lock those rules in  
25 and that's very helpful and provides clarity, the company  
26 has been willing, if there's information that comes  
27 available in the year that clearly indicates that it should  
28 be changing something, then it already has shown that it's

1 willing to endorse those values.

2 MR. SHEPHERD: Well, okay, Mr. Brophy. Look, that's  
3 2002. The 2003 rules applied in 2003 and thereafter;  
4 right?

5 MR. BROPHY: That's correct.

6 MR. SHEPHERD: And in 2003 and thereafter, the rule is  
7 simple: If you assumed a particular free-ridership rate,  
8 that's the rate for actuals; right?

9 MR. BROPHY: That's the intention, yes.

10 MR. SHEPHERD: And are you telling us, telling this  
11 Board now that if it turns out that one of your free-rider  
12 assumptions is not correct, that you will use the correct  
13 number for actuals in the future despite the 2003 rules?

14 MR. BROPHY: Our intention is not every year, but from  
15 time to time to do a free-ridership study. And if, for  
16 example, we were to do that this year - which I don't  
17 believe we need to this year - and it came out with a  
18 different number within this year, then I would look at  
19 that information and determine whether or not it was  
20 relevant for coming back to the Board once the year was  
21 done to say whether or not we should be applying that. The  
22 rules right now --

23 MR. SHEPHERD: Sorry. Applying that prospectively?

24 MR. BROPHY: Well, generally --

25 MR. SHEPHERD: Only.

26 MR. BROPHY: -- it's applied prospectively. But the  
27 company would talk to the consultative and stakeholders to  
28 get opinions on if it became available in that year,



1 whether or not we should look at that gray area and decide  
2 to apply it to this year or not.

3 MR. SHEPHERD: Let's use a specific example. Right  
4 now, you're in the middle of your 2004 audit; right?

5 MR. BROPHY: It has begun, yes.

6 MR. SHEPHERD: Sorry?

7 MR. BROPHY: The '04 audit has begun, yes.

8 MR. SHEPHERD: Has been done?

9 MR. BROPHY: It has begun.

10 MR. SHEPHERD: That audit applies the 2003 rules that  
11 you're proposing to continue; right?

12 MR. BROPHY: That's correct.

13 MR. SHEPHERD: And if you find, with information  
14 today, that in 2004, your widgets didn't save as much gas  
15 as you thought or had - let's use free riders - had more  
16 free riders than you expected, you expected that they would  
17 be 20 percent, it turned out they were 50 percent, are you  
18 telling the Board today that you will go back and you will  
19 fix 2004 so that your actuals are really actual? Even  
20 though the 2003 rules say you use the original assumption?

21 MR. BROPHY: I would have to take a look at what the  
22 audit committee and the audit -- auditor's report  
23 recommended and the reasons for that. But generally  
24 speaking, I don't believe that we should be going back  
25 retrospectively and making those changes unless there is a  
26 really good reason to do so.

27 MR. SHEPHERD: So for things like free riders, you  
28 should calculate the actuals based on the original

1 assumptions, regardless of whether those are really the  
2 actuals, even if you have better information.

3 MR. RYCKMAN: This was a topic of much discussion in  
4 the 2003 rate case where we spent many days in the hearing  
5 room and this issue on whether changes such as free  
6 ridership should be on a prospective basis or retroactive  
7 basis. And the Board ruled at that time that it wasn't  
8 appropriate to apply them on a retroactive basis.

9 One of the things that you get into, we heard from Mr.  
10 Poch yesterday about free-ridership rate of 8 versus 90  
11 percent or whatever that number was, and he agreed that  
12 that was just one person's opinion on what that should be.

13 There's nothing to substantiate that. If the company  
14 knew, for instance, that that free ridership of 90 percent  
15 was going to be applied for that program year, it likely  
16 wouldn't have done that program. So you would actually  
17 change the behaviours of the company if you know that in  
18 advance. So it's not appropriate to go back and penalize  
19 the company for that with a pivot point situation, also,  
20 that can be used to make the difference between an  
21 incentive or no incentive. So that's a critical point.

22 On the proposed incentive mechanism, I think there is  
23 much more flexibility for that, because it's not the  
24 difference of zero versus something. It's an adjustment to  
25 whatever that appropriate proportion of sharing is.

26 MR. SHEPHERD: What you're currently asking for is  
27 that the 2003 rules be approved for 2006; correct? That's  
28 one of the approvals you're asking for.

1 MR. BROPHY: Yes. The ones -- we went down the list,  
2 so the ones that were appropriate or are applicable, we're  
3 asking that they be --

4 MR. SHEPHERD: Let's just ask for these variables,  
5 free riders fixed set your budget amount even if you have  
6 better information later. That's one of the 2003 rules;  
7 right?

8 MR. BROPHY: I believe that I already answered that  
9 question in stating that that's the intention of the rules.

10 However, if, through the auditor report and the audit  
11 process there is good reasons to the company to suggest  
12 that we should be looking at something different, then we  
13 would consider that.

14 MR. SHEPHERD: Prospectively. Prospectively.

15 MR. BROPHY: Prospectively.

16 MR. SHEPHERD: Yes, thank you.

17 MR. BROPHY: For clearing that year.

18 MR. SHEPHERD: When you calculate the actuals after  
19 the year, after the year is out, for a year that's already  
20 finished, free riders are fixed at the original budget  
21 amount; right? That's what the 2003 rules currently say;  
22 yes?

23 MR. BROPHY: That's generally the case.

24 MR. SHEPHERD: Okay. Attribution is fixed at the  
25 original amount. Yes?

26 MR. BROPHY: That's the case, yes.

27 MR. SHEPHERD: Annual unit savings is fixed at the  
28 original amount? For prescriptive programs.

1 MR. BROPHY: For prescriptive programs, you would  
2 generally use those amounts locked-in up front, but there  
3 are -- there is a possibility that the auditor -- and I can  
4 give you again examples where the company has looked at  
5 things from -- oh, I guess Steam Saver is a business  
6 market.

7 MR. SHEPHERD: It's not a prescriptive program; right?  
8 In fact, what I'm asking you is what the 2003 rules say.  
9 What they say is, that's fixed; right? Annual units  
10 savings, fixed; right?

11 MR. BROPHY: That's the intention, yes.

12 MR. SHEPHERD: Measure life, fixed; right?

13 MR. BROPHY: The measure life's are generally fixed,  
14 yes.

15 MR. SHEPHERD: Avoided gas costs, fixed.

16 MR. BROPHY: Avoided gas costs are always fixed.

17 MR. SHEPHERD: Customer costs; fixed?

18 MR. BROPHY: In a prescriptive program --

19 MR. SHEPHERD: Yes.

20 MR. BROPHY: -- generally those are fixed as well.

21 MR. SHEPHERD: All right. So the only two variables  
22 that you have, the ones that -- when you calculate your  
23 actuals, the only things that are not the same as your  
24 budget are the number of participants and your program  
25 costs; right? Is there anything else that is a variable  
26 that has changed from budget to actual?

27 MR. BROPHY: I believe that we indicated earlier --  
28 and it was around some of the prescriptive programs we

1 discussed with Mr. Poch and Mr. Neme's appendix B -- that  
2 there's potential for electricity savings in some of those  
3 prescriptive programs, that the company intends to pursue  
4 in its programs, because they're saved through those types  
5 of programs, but that those benefits may be attributed to  
6 electric LDCs. So there is some flexibility there.

7 It's clearly the intention of the company to claim the  
8 benefits from its programs, but in cases where electric  
9 LDCs come in, as the example I gave for Ottawa Hydro, we're  
10 not intending to double-count those. So there is some  
11 flexibility in the way the company claims those.

12 MR. SHEPHERD: Mr. Brophy, how does that have anything  
13 to do with my question? I asked you a simple question.  
14 The 2003 rules, what variables are in the 2003 rules that  
15 change for budget to actual?

16 MR. BROPHY: Your question was looking at the  
17 prescriptive savings that we put forward in advance, and I  
18 believe what you were asking is: Are those the exact  
19 numbers that we would use in '06 to '08 in calculating  
20 actuals?

21 MR. SHEPHERD: I'm asking you a simple question. You  
22 have a number of variables in calculating TRC.

23 We understand that some of them are fixed before the  
24 year starts. There are only two, isn't this correct, there  
25 is only two, number of participants and program costs, that  
26 you actually take the actual numbers for the year in  
27 calculating in your TRC; isn't that correct?

28 MR. BROPHY: I believe your statement that

1 participants and savings being the only variables that we  
2 use after the fact that reflect actual amounts, I don't  
3 believe that is correct.

4 All of the assumptions that the company uses in its  
5 filings are reflective of research and the latest available  
6 information that it has on actuals.

7 So what those are meant to do is reflect actuals. So  
8 basically all of those variables are meant to reflect  
9 actuals.

10 MR. SHEPHERD: That's not what the 2003 rules say,  
11 does it?

12 MR. BROPHY: I don't believe the 2003 rules say that  
13 the prescriptive program assumptions are not meant to  
14 reflect actuals. I think, in fact, they do reflect  
15 actuals.

16 All the 2003 rules say is, don't come after the fact and  
17 change the rules so that penalizing the company after the  
18 fact if it does what it was asked to do based on the  
19 prospective setting of those rules.

20 MR. SHEPHERD: So I'm looking at page 69 of Exhibit  
21 K31.2. Can you look at that, please?

22 MR. BROPHY: I have that.

23 MR. SHEPHERD: I'm looking at the fifth bullet where  
24 it says:

25 "For prescriptive programs actual TRC benefits  
26 will be calculated using the budget of values for  
27 annual unit savings for measures, measured life  
28 times, customer incremental costs and free rider

1 rates."

2 MR. BROPHY: That's what that says, yes.

3 MR. SHEPHERD: So the 2003 rules say that if you have  
4 information that shows that those budget figures are wrong,  
5 you ignore that in calculating your actuals; isn't that  
6 correct?

7 MR. BROPHY: Can you repeat the question?

8 MR. SHEPHERD: If you have information that shows that  
9 the budget values for any of those variables are wrong,  
10 under the 2003 rules, you ignore that in calculating your  
11 actuals; isn't that right?

12 MR. BROPHY: The company uses the values that are in  
13 the plan, and if there's research that happens after that  
14 suggests that we should update some of those assumptions,  
15 then that's done prospectively, although we have made some  
16 exceptions based on recommendations from the audit  
17 committee to do that in the year that it occurs.

18 MR. SHEPHERD: Okay.

19 MS. NOWINA: Mr. Shepherd, I hope you don't mind if I  
20 ask a question. I just know that by the time we get to  
21 Board Panel questions, it will be another day, and I --

22 MR. SHEPHERD: I can use all the help I can get.

23 MS. NOWINA: You might not see it as help, but I just  
24 want to clarify this item.

25 The paragraph on page 69 that Mr. Shepherd just took  
26 you to, Mr. Brophy, doesn't mention attribution.

27 You -- when Mr. Shepherd was asking you the question,  
28 I think it was specifically using the 2003 rules, the only

1 variables in actual are number of customers and EGD's  
2 costs.

3 You gave the example of when you were doing a program  
4 with an LDC, that the attribution may be partly for the  
5 electric LDC and partly for EGD.

6 So are you saying, if that becomes clarified during  
7 the year, that your assumptions going in are 50/50  
8 attribution, but later you and the LDC in question decide  
9 it's a 60/40 attribution? I don't care which way it goes.  
10 Will you correct that at the end of the year for the  
11 actuals? Will it show the attribution that was later  
12 decided on?

13 MR. BROPHY: If we have a program where the benefits  
14 are split between us and an electric LDC, it makes sense  
15 for us to take the portion of incremental costs related to  
16 the savings we're claiming and for the other party to take  
17 the percent of the incremental costs related to the energy  
18 that they're claiming.

19 So we intend to use that ratio when we come forward  
20 with the actuals. So I'm happy that you asked the  
21 question, because when Mr. Shepherd was asking me about  
22 locking in the costs, it slipped my mind, and even though I  
23 mentioned it yesterday and possibly Thursday, that that's  
24 our intention, we've already stated that we're going to use  
25 the portion related to the benefits that we're claiming.

26 MS. NOWINA: So the attribution of the costs will be  
27 dependent on that ratio, and the benefits, as well?

28 MR. BROPHY: That's correct.



1 MS. NOWINA: And that may change during the year, even  
2 though you budgeted for certain attribution?

3 MR. BROPHY: I'm sure it will, yes.

4 MS. NOWINA: Thank you.

5 MR. SHEPHERD: Okay. Let me just follow up with that.  
6 So if you have a program that you're planning right now and  
7 you're assuming it's going to be 50/50 attribution between  
8 you and an electric utility partner, let's say, that's  
9 built into your plan right now. It's built into your  
10 budget and everything. But it turns out, as the year goes  
11 on, that really they're doing more work on it than you are  
12 and really the fair attribution would be 70/30. Are you  
13 telling us that when you calculate the actuals at the end  
14 of the year, you will calculate it 70/30 for the electric?

15 MR. BROPHY: When we -- again, this is what we're  
16 planning to do subject to what the Board's direction is,  
17 but the company is hopeful that we can go and negotiate  
18 agreements with electric LDCs to partner with them on  
19 delivering programs and they will get some benefits from  
20 those programs. Enbridge will get benefits from those  
21 programs.

22 The pivot-point mechanism, at least historically,  
23 assumes that you've locked-in certain benefits for  
24 Enbridge. So we have, for instance, electrical benefits  
25 from the DC variable speed motor program that links with  
26 the high efficiency gas furnace program. And if you were  
27 to look at the TRC estimate right now, it includes those  
28 savings.

1           It's very likely -- and we have already been  
2   approached by electric LDCs that see that as a great  
3   program and want to partner with us and try to enhance that  
4   program. It is likely that Enbridge will not be claiming  
5   all of those benefits, 100 percent of the electricity  
6   benefits, from all of the DC variable speed motors if it is  
7   successful in growing those partnerships.

8           So that's another reason why the pivot-point mechanism  
9   is very misleading where you're setting something upfront,  
10  where the percent of TRC -- net TRC, sorry, allows you to  
11  develop those relationships and agreements through the  
12  year, and we'll come forward with what our share of those  
13  benefits are when we report our actuals.

14          MS. NOWINA: Mr. Brophy, with respect, I'm not -- that  
15  may have -- I thought I had a clear answer to my question  
16  and that may have confused me a little.

17          Can I use a hypothetical case -- or maybe it isn't  
18  hypothetical. Maybe you can give me a real case.

19          Do your projections now -- your estimates that you  
20  have in this case, do they include some of these LDCs'  
21  programs and some projection of what the allocation will  
22  be, what the split will be between Enbridge and the utility  
23  -- and the LDC?

24          MR. BROPHY: The information used to calculate the  
25  estimated TRC benefits in the plan do not include what  
26  those attributions would be, because we don't -- we haven't  
27  negotiated those agreements. We don't know what those  
28  numbers are going to be until we're in the year.

1           But the company has stated that we will use -- in our  
2 actuals, we will apply -- if the Board approves us going  
3 forward and partnering in the manner we're proposing, we  
4 will include the agreed-upon split between us and the LDCs  
5 we're partnering with.

6           MR. RYCKMAN: I think one of the things to consider,  
7 as well, as we move forward with this type of initiative,  
8 if we're to look at the DC variable motor as an example, if  
9 we've got an understanding of what those benefits are and  
10 we're entering discussions with an electric LDC, one of the  
11 things that Mr. Brophy said over the last couple of days  
12 was that we would enter into a partnership agreement with  
13 them, and those issues of attribution would be fleshed out  
14 and agreed upon by the parties entering into that.

15           If after we've gone out and actually delivered that  
16 type of activity, then intervenors or other people come  
17 forward and say, No, we disagree with the savings that are  
18 associated with that, that could put the LDC and Enbridge  
19 at risk.

20           So that's why it's important to lock some of these  
21 assumptions in. The other thing is that the energy savings  
22 associated with a DC variable motor aren't necessarily  
23 changing dramatically year over year, in a material manner.  
24 So it doesn't make sense to necessarily go back and create  
25 that risky environment in an area where those changes may  
26 not be significant to begin with and, again, the parties  
27 have agreed to the attribution up front.

28           MR. SHEPHERD: Are there any --

1 MR. SOMMERVILLE: Can I ask a clarifying question?

2 MR. SHEPHERD: Sure.

3 MR. SOMMERVILLE: If I understand that answer, Mr.  
4 Ryckman, it's to the effect that once you have agreed with  
5 the electricity LDC on an allocation split --

6 MR. RYCKMAN: Yes.

7 MR. SOMMERVILLE: -- that's the end of it.

8 MR. RYCKMAN: Yes.

9 MR. SOMMERVILLE: That's what you're going to go with.  
10 No matter what the experience during the course of the year  
11 going forward might be, whether you contribute more or they  
12 contribute more, you seek certainty in that contractual  
13 arrangement and the allocation that occurs within it; is  
14 that right?

15 MR. RYCKMAN: Yes. And so what I'm referring to is  
16 retroactive changes. That's not to say we would ignore new  
17 information going into the future necessarily. I think  
18 we have demonstrated that, we've been reasonable on that  
19 front, even with the table that's in Mr. Neme's evidence  
20 we've gone through and we've agreed that certain changes  
21 are reasonable to take place.

22 So I think we've demonstrated that, you know, we do  
23 consider new information on a go-forward basis. It's not  
24 appropriate to go back and apply that retroactively.

25 MR. SHEPHERD: I just have two final questions on  
26 this.

27 MS. NOWINA: I'm sorry, Mr. Shepherd. Go ahead.

28 MR. SHEPHERD: I have just one clarifying question.

1 The \$158 million TRC estimate, does it include any programs  
2 that are attributed less than 100 percent to EGD?

3 MR. BROPHY: No, it doesn't.

4 MR. SHEPHERD: So attribution isn't a problem this  
5 year, because everything is attributed 100 percent. The  
6 only attribution you're going to have is in electricity  
7 going forward; right?

8 MR. BROPHY: I don't believe it will be a problem with  
9 electrical -- electricity, as I think we have proposed a  
10 mechanism that is clear and transparent to work that out.

11 MR. SHEPHERD: Okay. Then my last question on this  
12 area, on the 2003 rules is: Is it correct, then, for this  
13 Board to assume that the actual TRC benefits that you  
14 calculate for any given year are not really the actual TRC  
15 benefits that you generated during the year. They're an  
16 approximation using assumptions that may or may not be  
17 correct, with the best available current information. Is  
18 that true?

19 MR. BROPHY: We did an exercise in one of the recent  
20 audits, where we took the TRC benefits for SSM purposes and  
21 then there were a few minor adjustments done -- as I think  
22 you know -- to apply some things for some LRAM purposes.  
23 And there wasn't a big difference between those amounts.  
24 There were still significant benefits in both cases for  
25 ratepayers.

26 MR. SHEPHERD: Well, okay, so let's actually turn to  
27 that. I wasn't going to turn to it, but since you  
28 mentioned it, why not. Can you look at K27.1, please. Do

1 you have that, Mr. Brophy?

2 MR. BROPHY: Yes, I have that.

3 MR. SHEPHERD: That's the document you're referring  
4 to, isn't it?

5 MR. BROPHY: Yes. That's one exercise that  
6 demonstrates that, yes.

7 MR. SHEPHERD: If I can simplify this, if you look at  
8 the second page of that document, you see that there's --  
9 right at the bottom, there's a TRC NPV in millions of  
10 dollars under the column "SSM case." That's the actual  
11 number you used in calculating your SSM; right?

12 MR. BROPHY: That's correct.

13 MR. SHEPHERD: Then the next column over to the right  
14 is a figure 119.7 million, and what's happened is, Mr.  
15 Millyard, working for the company, on retainer to the  
16 company, has calculated, if you use the LRAM numbers for  
17 volumes and converted it into TRC, the TRC would actually  
18 only be 119.7 million; right?

19 MR. BROPHY: That was intended to represent -- there  
20 were some discussions on adjustments within the audit  
21 committee, as I understand, where some members of the audit  
22 committee thought that some further adjustments should be  
23 made after the SSM TRC should be applied.

24 So when you apply those adjustments, Mr. Millyard took  
25 two sets he took an A scenario and B scenario, went away  
26 and crunched the numbers and that's what's represented  
27 here.

28 MR. SHEPHERD: The LRAM case, whether you use the A or

1 B, they're not that much different, but whether you use A  
2 or B, the LRAM case represents -- it's closer to the actual  
3 savings, isn't it? Because it incorporates a bunch of  
4 updated information that you didn't have at the time you  
5 did your planning for 2003; right?

6 MR. BROPHY: I believe it's in the range of what the  
7 actual savings are, yes.

8 MR. SHEPHERD: Okay. Will you accept, subject to  
9 check, that the result was that your SSM for 2003 was \$1.1  
10 million higher, because of the 2003 rules?

11 MR. BROPHY: I'm sorry, I don't have my calculator,  
12 but I don't --

13 MR. SHEPHERD: It's in the range, isn't it? The  
14 difference is about 6 million TRC, and some of that was at  
15 18 percent and some of that was at 15 percent; right?

16 MR. BROPHY: So that, because of the declining step,  
17 the incremental TRC is always at the lower, the last tier,  
18 because it is declining the way the 2003 SSM was. The more  
19 you do, the less you get of each increment. So it would be  
20 what that last increment is times that amount.

21 MR. SHEPHERD: Well, no. It wouldn't actually, would  
22 it? Because this takes you down so that you're all within  
23 the first increment; isn't that correct?

24 MR. BROPHY: Yes. So the company would have received  
25 its SSM within the first increment, which is the highest  
26 percent. But then once you move out of that into the next  
27 increment, it's the lower percentage that you're applying.

28 MR. SHEPHERD: Why don't we simplify this. Will you

1 undertake to calculate the SSM based on 119.7 million TRC  
2 in 2003 under the rules in place at that time?

3 MR. BROPHY: I can do that, yes.

4 MR. SHEPHERD: Thanks a lot.

5 MS. NOWINA: Mr. Battista.

6 MR. BATTISTA: That will be Undertaking J32.1.

7 **UNDERTAKING NO. J32.1: CALCULATE SSM BASED ON 119.7**  
8 **MILLION TRC IN 2003 UNDER THE RULES IN PLACE AT THAT**  
9 **TIME**

10 MR. SHEPHERD: Now, you proposed to apply the 2003  
11 rules to the test year, but you wouldn't apply the budget  
12 portion of them, because there is no pivot point any more;  
13 right? You would only be applying them to the calculation  
14 of the actuals in the 2006 year; right?

15 MR. BROPHY: We would use the 2003 rules and apply  
16 them to the actuals, that's correct.

17 MR. SHEPHERD: So you have a set of assumptions  
18 already in place for these variables, that would be used in  
19 2007 when you come to do the audit for 2006. In 2007, you  
20 would use those figures for these variables that are fixed  
21 in the 2006 rules; right?

22 MR. BROPHY: We come forward with those lists of  
23 assumptions as we have done in this rate case, and where  
24 there's suggestions that they should change, as Mr. Neme  
25 has done, we've made a few adjustments.

26 MR. SHEPHERD: That's not my question. Sorry.

27 When you're doing your audit, you're calculating your  
28 SSM for 2006, under your proposal you're going to take the



1 TRC amount you're going to multiply it by 5 percent and  
2 you're going to say to the Board in 2007 or 2008 whenever  
3 you get to it: Can we please have this money?

4 To calculate the TRC number, you're going to use the  
5 figures you filed now for all of these variables; right?

6 MR. BROPHY: With the exception of what we talked with  
7 Madam Chair about. Yes.

8 MR. SHEPHERD: But other than that, all these other  
9 ones, you're going to use the numbers you have now it  
10 doesn't matter what new information you have; right?

11 MR. BROPHY: That's the intention.

12 MR. SHEPHERD: Okay, thank you. I want to turn to the  
13 LRAM. Remember we went through your approvals you're  
14 asking for. One of them is a continuation of the existing  
15 LRAM rules; right?

16 MR. BROPHY: That's correct.

17 MR. SHEPHERD: We already heard, when we were talking  
18 about the volume target, we agreed that you bake into rates  
19 a certain volume of DSM adjustment, reduction; right?

20 MR. BROPHY: That's correct.

21 MR. SHEPHERD: And the way you do that is you take the  
22 -- you take what is called the fully-effective number which  
23 is the annual savings from the programs you anticipate  
24 implementing, and then you calculate how much of that you  
25 will get during the test year when each of those programs  
26 is incremental. You're feeding them in month by month so  
27 you're not getting a full year's saving for all of them;  
28 right?