

# Appendix A

EB-2005-0551 – Kitchener Evidence – Appendix A

## RESUME OF JAMES A. GRUENBAUER, CMA

### ACADEMIC AND PROFESSIONAL

- Wilfrid Laurier University – currently enrolled in part-time studies – School of Business & Economics – Financial Planning
- Obtained Certified Management Accountant ("CMA") designation in 1985
- York University – part-time from 1985 - 1987 – Administrative Studies
- Wilfrid Laurier University – full-time in 1975 / 1976 – Economics

### SUMMARY OF EXPERIENCE

- City of Kitchener – Utilities Division – Manager Regulatory Affairs & Supply – 2004-Present  
Lead Kitchener's involvement at the OEB / NEB. Negotiation and risk management of gas contracts. Develop rate recommendations and special studies.
- Aegent Energy Advisors Inc. ("Aegent") – Senior Consultant – 2001-2004  
Identical responsibilities to those noted below, as Aegent purchased the consulting business of A.E. Sharp Limited on October 1, 2001.
- A.E. Sharp Limited – Senior Consultant – 2000-2001  
Provide energy risk management and procurement services. Responsible for the delivery of consulting services to clients purchasing, in total at the burner tip, about \$ 200 million of natural gas annually, including cogeneration use.
- Union Gas Limited – Regulatory Affairs and Marketing – 1998-2000  
Market and facilitate direct purchase contracting services to energy marketers. Involved in strategic rate initiatives (integrated rates) and emerging rate-related matters (PBR).
- G & G Business Solutions Limited ("G & G") – Co-founder & President – 1994-1998  
Provide natural gas consulting services to diverse clients.
- Northwestern Utilities Limited, ICG Utilities & Consumers Gas – Gas Distribution Utilities 1981-1993  
Work in various analytical, supervisory and management capacities in Regulatory Affairs, Gas Supply and Marketing.
- Rockwell International – Natural Gas Manufacturing Sector – Accounting – 1977-1981

*James A. Gruenbauer, CMA*

## REGULATORY TRIBUNAL PARTICIPATION

- Testified as an expert witness on behalf of Consumers Gas before the Ontario Energy Board (“OEB”) in EBRO 464, 465, 473, 479, 485.
- Testified as an expert witness on behalf of Northern & Central Gas and ICG Utilities before the OEB in EBRO 396, 399, 408, 430, 440.
- Served as independent Secretary of the Working Group in the Ten Year Market Review of Natural Gas Deregulation initiated by the OEB in 1995.
- For a consumer group, in conjunction with the economic consulting firm of ECS Inc., participated as an active intervenor in the 1996 generic cost of service and rate design review of Centra Gas Manitoba Inc.
- For a consumer group, in conjunction with the consulting firm of ECS Inc., participated and testified as an active intervenor in the 1996 generic review of natural gas supply procurement, transportation and storage functions of Centra Gas Manitoba Inc. and the review of guidelines for acceptable conduct between Centra and its affiliated companies.
- For a natural gas marketer, attended and monitored the workshops convened by the OEB in December 1995 and January 1996 to discuss issues related to the current and potential market structure for natural gas in Ontario.
- For a natural gas ABM, managed its intervention before the OEB in the EBRO 486 rates case of Union Gas. Developed pre-filed evidence, interrogatories, cross-examination and testified on its behalf on direct purchase issues.
- For a natural gas marketer, provided advice in its review of alternative methodologies to derive the LDC reference cost of gas for buy/sell contracts in Ontario, and appropriate frequencies of rate changes for consideration by the LDC and submission to the OEB.

*James A. Gruenbauer, CMA*

**ACADEMIC AND PROFESSIONAL**

- Bachelor of Engineering Science (Chemical) - University of Western Ontario – 1985
- Association of Professional Engineers of Ontario – 1987
- Master of Business Administration – Wilfrid Laurier University – 1997

**SUMMARY OF EXPERIENCE**

- Union Gas Limited – 1985-92  
Three successive positions of increasing responsibility covering Facilities Planning, Operations Engineering and Plant Construction. Improved simulation modeling techniques, pressure station design, work flow, performance and customer service.
- Babcock & Wilcox – Project Management – 1993-1994  
Project management on a \$200 million steam generator replacement project.
- City of Kitchener, Utilities Division – Engineering – 1994-98  
Engineering and plant construction for distribution system. Contributed to the updating and enhancement of engineering standards and construction coordination.
- City of Kitchener, Utilities Division – Director – 1998-Present  
Management, operation, regulatory lead and strategic direction of a combined gas and water utility. Contributed to the strategic evolution of Utilities programs and gas management to meet challenges of deregulation and the implementation of the Sustainable Water and Sewer Systems Act, 2002.

**COMMITTEES AND ASSOCIATIONS**

- Golden Triangle One Call – Chair/Vice-Chair – 95-98  
Contributed to successful transition to Ontario One Call
- Kitchener Utility Coordinating Committee – Chair – 95-98  
Contributed to resurrection of committee & successful coordination for construction projects
- Kitchener-Waterloo United Way Campaign 2000 – Chair, Public Service Division  
Contributed to coordinated appeal throughout K-W's public sector that raised a record donation level
- Ontario Natural Gas Association – Board of Directors 1999-2000  
Contributed to the survival of the association for the benefit of its members
- Ontario Energy Association – Board of Directors 2000-2001  
Contributed to the design and implementation of a business plan to evolve the natural gas association to reflect the changing market
- Technical Standards and Safety Authority, Advisory Council 2000-present  
Contributed to the Authorities strategic direction of Public Safety First through deregulation

**REGULATORY TRIBUNAL PARTICIPATION**

- Testified as an expert witness on behalf of the City of Kitchener before the Ontario Energy Board in RP 1999-0011 and RP 2002-0130.
- Submitted Evidence on behalf of the City of Kitchener in RP-2003-0063.