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RULING BY THE CHAIR:

10 MR. KAISER: The Board heard today a motion filed on
11 April 8th by AMPCO, the Association of Major Power
12 Consumers of Ontario.

13 In that motion, AMPCO sought an order from this Board
14 directing a rehearing of that portion of the Oshawa Public
15 Utility Commission decision dealing with the allocation of
16 costs for distribution services between the customers of
17 Oshawa, and specifically the revenue-to-cost ratio as
18 approved by the Board in that decision. This is the
19 decision of March 19, 2008.

20 In the same motion, the applicant, AMPCO, also asked
21 that this rehearing be combined with the distribution rates
22 case being brought by Hydro One.

23 The Board in its decision of May 2nd found that the
24 applicant had met the threshold test and it would hear the
25 motion on its merits, but declined the relief sought with
26 respect to hearing this case in connection with the Hydro
27 One case, for the reasons stated in that decision.

28 AMPCO has amplified the relief sought in its written
29 submissions as well as in the submissions this morning.

1 This is at paragraph 44 of the written argument filed by
2 AMPCO.

3 AMPCO now requests that this Board issue an order that
4 would establish the revenue-to-cost ratio for setting rates
5 in 2008 at unity. Secondly, that if Oshawa can demonstrate
6 that for some rate classes it is not practical to achieve
7 unity, then Oshawa should identify the data and other
8 requirements necessary to achieve unity for those classes,
9 collect this information, and file it with the Board in
10 order that the Board may rely upon it for setting rates
11 based on unity for 2009. Thirdly, that if for whatever
12 reason and whatever period, the Board determines that the
13 revenue-to-cost ratio of unity should be transitioned, for
14 the benefit of the customer classes that would otherwise
15 experience rate shock, then Oshawa can phase in a rate
16 adjustment, provided that any underrecovery from that
17 customer class is ultimately collected from that customer
18 class over time and not from other classes of customers.

19 The main argument by AMPCO is that the failure to set
20 the revenue-to-cost ratio at 100 results in systematic
21 discrimination or unjust discrimination, contrary to the
22 Board's requirement to set just and reasonable rates.

23 They interpret the Oshawa decision to mean that the
24 utility, Oshawa PUC, is allowed systematically, at its
25 discretion, to charge large-volume general service and
26 large-user customer classes an amount greater than cost of
27 serving those classes for an unlimited period.

28 They say, and this is in paragraph 29 of their Factum,
29 that the Oshawa Panel ignored the elements of the Cost

1 Allocation Report that reflects the Board policy of
2 allowing distributors to set rates in a manner that departs
3 from cost causality only in limited circumstances.
4 Instead, they say the Oshawa Panel replaces that policy
5 with the policy that such departure is at the discretion of
6 the LDCs, and for an open-ended period, regardless of the
7 status of data quality, with no requirement to improve data
8 quality.

9 The Oshawa Panel has created a policy, they say, of
10 setting the goal in cost allocation not at unity but at a
11 range. We have heard today from AMPCO and also from Rogers
12 that the revenue to cost target as set by that Panel was
13 now not unity but a range.

14 They say, and this is in paragraph 29 of the
15 AMPCO Factum: "If a utility achieves the range, the LDC
16 might decide whether or not to achieve unity entirely at
17 its own discretion and for whatever purpose it might
18 choose." That, they say, amounts to unjust discrimination.

19 AMPCO also goes on to say (and this is in paragraph 31
20 of the Factum), that the decision under review did not
21 identify any deficiency in evidence that would prevent the
22 attainment of unity.

23 With respect, this Panel does not believe that the
24 AMPCO interpretation of the March 19 Decision is accurate.
25 What the Panel did in the Oshawa case (and this is set out
26 in the factum filed by Board Counsel at paragraph 4), was
27 to adjust the revenue-to-cost ratios proposed by the
28 applicant in four customer classes. I will refer to the
29 two customer classes that concern AMPCO. That is the

1 General Service 1,000 to 5,000 kilowatt, and secondly the
2 Large Use class.

3 The utility proposed a revenue-to-cost ratio for 2008
4 of 348 for GS 1,000 to 5,000. The Oshawa Panel reduced
5 that in 2008 to 257, and further reduced it in 2009 to 218,
6 and further to 180 in 2010.

7 Similarly, in the case of the Large-Use class, the
8 utility sought a revenue-to-cost ratio of 207 in 2008.
9 That was reduced in 2008 by the Oshawa Panel to 186 in 2008
10 and further to 150 in 2009, and further to 115 in 2010.

11 The revenue-to-cost ratios determined to be
12 appropriate for 2010 met the minimum requirements
13 established in the Board's Cost Allocation Report, which
14 forms part of Exhibit 1.

15 The table in Board Counsel's Factum is reproduced in
16 the Appendix to this decision, as is the table that appears
17 at page 28 of the Decision. They set out the appropriate
18 ranges compared with the ratios proposed.

19 The Board did not -- and this is pointed out by Board
20 Counsel -- specify any revenue to cost ratio after 2010.
21 Nothing at all was said with respect to what would happen
22 in 2011. From that, AMPCO concludes that the Board was
23 content to leave it at that and had no concern what would
24 happen after that. This leads to their conclusion that
25 the new target is a range, not unity and systematic unjust
26 discrimination.

27 It is true the Board was silent on the matter. In the
28 view of this Panel, however, the AMPCO conclusion is not a
29 legitimate interpretation of the decision. And it is

1 certainly not a legitimate interpretation of the Board's
2 Cost Allocation Report.

3 The Board's Cost Allocation Report deals with this at
4 page 4:

5 "The Board has therefore adopted with some
6 modification the proposals set out in the Discussion
7 Paper of creating bands or ranges of tolerance around
8 revenue-to-cost ratios of one. As the influencing
9 factors are addressed over time, the Board expects
10 that these bands will narrow and move closer to one.

11 The ranges established by the Board are set out
12 in section 3 and are intended to be minimum
13 requirements. To the extent that distributors can
14 address influencing factors that are within their
15 control (such as data quality), they should attempt to
16 do so, and move revenue-to-cost ratios nearer to one."

17 This utility will file for re-basing in 2011. This
18 Panel expects them to file new evidence at that time
19 regarding the revenue to cost ratios that would apply in
20 that year and following years. We would expect that the
21 new revenue-to-cost ratios would meet the Board's
22 expectations as outlined in the Board's Report. That is,
23 that the gap will continue to narrow between the minimum
24 (which is the outside of the range), which will be met in
25 2010, and will narrow to the optimum, which of course is
26 one.

27 The utility will file evidence with respect to these
28 ratios. Opposing parties, such as AMPCO, will have an
29 opportunity to file contrary evidence. The matter can then
30 be determined by that Panel at that time.

1 There were further submissions by the parties with
2 respect to the general rate-making principles applied by
3 this Board from time to time. It is not necessary to deal
4 with them in great detail. It is sufficient to say that,
5 while costs are a factor, and indeed they are an important
6 factor in setting rates, they are not the only factor.

7 Nor is it true to say that any discrimination or any
8 difference in revenue-to-cost ratios between customer
9 classes amounts to unjust discrimination. Any
10 discrimination doesn't amount to unjust discrimination.

11 The Board has wide discretion with respect to these
12 matters. The parties have referred to a number of cases,
13 including the Enbridge case, which was a decision of the
14 Divisional Court in 2005, stating that the Board, in fixing
15 just and reasonable rates, can consider matters of broad
16 public policy.

17 The Court stated as follows:

18 "The expertise of the tribunal in regulatory
19 matters is unquestioned. This is a highly
20 specialized and technical area of expertise. It
21 is also recognized that the legislation involves
22 economic regulation of energy resources,
23 including setting prices for energy which are
24 fair to the distributors and the suppliers while
25 at the same time are reasonable costs for the
26 consumer to pay. This will frequently engage the
27 balancing of competing interests, as well as a
28 consideration of broad public policy."

29 I've referred to the principles laid out in the Cost

1 Allocation Report at page 4. The introduction to that
2 Report which appears at page 2, also states as follows:

3 "The establishment of specific revenue
4 requirements through cost-causality
5 determinations is a fundamental rate-making
6 principle. Cost allocation is the key to
7 implementing this principle. Cost-allocation
8 policies reasonably allocate the costs of
9 providing service to various classes of
10 customers, and as such, provide an important
11 reference for establishing rates that are just
12 and reasonable."

13 It is important to note, however, that the Board went
14 on to say:

15 "The Board is cognizant of factors that currently
16 limit or otherwise affect the ability or
17 desirability of moving immediately to a cost-
18 allocation framework that might, from a
19 theoretical perspective, be considered ideal."

20 In the context of this case, that theoretical ideal
21 would be unity. There is no question that unity is ideal,
22 but there are factors, as the Report suggests, which
23 prevent that happening at once. The decision of the Panel
24 in the Oshawa case reflects this need for an incremental
25 approach, a need that is stressed time and time again in
26 the course of this Report. Accordingly, the Panel adopted
27 an incremental approach in moving to the outside of the
28 range within a three-year period.

29 We believe that decision reflects Board policy and is

1 well within Board discretion.

2 AMPCO, in this motion, asks the Board to set aside the
3 Oshawa decision and replace it with an order that requires
4 Oshawa's revenue-to-cost ratios used for setting rates into
5 2008 to be brought to unity unless Oshawa can demonstrate
6 that it is not practically possible to do that.

7 AMPCO also stresses in its Factum that no evidence was
8 brought forward to that effect.

9 AMPCO's analysis of the Board's Cost Allocation
10 Report suggests that unless a utility can point to specific
11 frailties in its data, or other explanations, it must be
12 assumed that cost ratios can be set at one. With respect,
13 that argument is contrary to the Board's recognition in the
14 Cost Allocation Report that better and more accurate cost-
15 allocation data will be available in the future.

16 The Board in the Report recognizes that cost
17 allocation is, by its very nature, a matter that calls for
18 the exercise of some judgment, both in terms of the cost-
19 allocation methodology itself, and how and where the cost-
20 allocation principles fit within the broad spectrum of
21 rate-making principles that the Board uses in setting
22 rates.

23 AMPCO's insistence that the default position for rate-
24 setting is always a revenue-to-cost ratio of 100 runs
25 contrary to the Board's acknowledgment in the Cost
26 Allocation Report that cost-allocation principles are just
27 one principle among many in setting utility rates.

28 We then come to the issue of mitigation. There are
29 two aspects to the quantification of the mitigation. One

1 would be if the revenue-to-cost ratio was 100, or unity,
2 and the other (which are the facts in this case), where in
3 the case of large customer classes for the year 2010 it was
4 set at 115. There is no decision that the revenue cost
5 ratio should be 100. There is a decision that it should be
6 115, at least by 2010.

7 The fact that the revenue-to-cost ratios for these
8 customer classes are reduced over time, means that the
9 AMPCO members suffer to the extent that their rate
10 reduction resulting from the adjustment in the revenue-to-
11 cost ratios is delayed. So there is a cost. No-one denies
12 there is a cost.

13 AMPCO says they shouldn't have to bear that cost, that
14 the customers that benefit should bear that cost, and they
15 should be compensated for it.

16 We are unable to find any precedent for that principle
17 in past decisions of the Board. We are unable in this
18 record to find the evidence as to what that cost would be.
19 In the circumstances, we are not inclined to depart from
20 the principle established by this Board in the Cost
21 Allocation Report, which is that these matters should
22 proceed on an incremental approach.

23 The Cost Allocation Review referenced in the Report is
24 a longstanding process that's taken place over five years.
25 It has been a complex process. The data is imperfect. The
26 methodology, to some degree, is in question. We think the
27 incremental approach is the proper one, and we support the
28 Board's decision in the Oshawa case with respect to that.

29 We would add that this matter of mitigation was

1 discussed by the Board in the Cost Allocation Report.
2 That's at page 14. The Board specifically stated that the
3 cost-allocation policies reflected in the Report should be
4 followed by distributors whenever they apply for rates on a
5 cost-of-service basis. The Report goes on to say:

6 "To the extent that the application of these
7 cost-allocation principles results in a
8 significant shift in the rate burden amongst
9 classes, relative to the status quo, distributors
10 should be prepared to address potential
11 mitigation measures."

12 This Panel accepts that statement, and we believe that
13 granting the AMPCO request in this regard would run
14 contrary to that principle.

15 We would point out that this is not the only case
16 where the Board has engaged in mitigation with respect to
17 adjusting revenue-to-cost ratios. We have the Halton Hills
18 decision of March 27th, the Barrie decision of March 25th,
19 and the Rideau-St. Lawrence decision of the same date.
20 They all involve a process of adjusting revenue-to-cost
21 ratios for certain customer classes over a period of time.

22 That brings us last to the question of costs. The
23 Board accepts the request for costs made by various
24 parties. All the parties that have participated in this
25 hearing will be entitled to their reasonably incurred
26 costs, to be taxed in the usual fashion. Any costs claims
27 should be filed within five days of the date of this
28 decision.

29 The utility will have five days to object, as will the

1 Board, if it has any concerns. If there are any
2 objections, the parties making the claims can respond to
3 those objections within a further five-day time period.

4 Lastly, there has been a request by the utility,
5 Oshawa, that they be entitled to establish a deferral
6 account to record the costs of this hearing. That request
7 is granted. They can pursue the necessary mechanics with
8 the Chief Accounting Officer.

9 Any questions? Thank you, gentlemen, ladies.

10 --- Whereupon the hearing adjourned at 1:44 p.m.

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Appendix A:
Tables Referenced in Decision

Excerpted from Oshawa PUC Networks Decision, page 28,
issued: March 19, 2008

Table 3: Revenue to Cost Ratios				
Customer Class	2006 Informational Filing Run 2	Proposed Rates per Application	Alternative Within Target Ranges	Board Target Ranges
	[A]	[B]	[C]	[D]
Residential	89	88	93	85 – 115
GS < 50 kW	130	134	120	80 – 120
GS > 50 kW to 1000 kW	158	102	108	80 – 180
GS > 1000 to 5000 kW	334	348	180	85 – 180
Large Use > 5000 kW	257	207	115	85 – 115
Street Lighting	23	33	70	70 – 120
Sentinel Lighting	55	60	70	70 – 120
Unmetered scattered load	132	109	109	80 – 120

Excerpted from Board Staff Submission, page 4, filed: May 14, 2008

Table 1: Revenue-to-Cost Ratios for 2008:

GS 1000 – 5000 kW	257
Large Use	186
Street Lighting	46
Sentinel Lighting	62

Table 2: Revenue-to-Cost Ratios for 2009:

GS 1000 – 5000 kW	218
Large Use	150
Street lighting	58
Sentinel Lighting	66
Other classes	Not specified

Table 3: Revenue-to-Cost Ratios for 2010:

GS 1000 – 5000 kW	180
Large Use	115
Street Lighting	70
Sentinel Lighting	70
Other classes	Not specified